



AF MPANGA

EXCEEDING THE IMPOSSIBLE

Firm Profile



Our Values



WE ARE
**CLIENT
CENTRIC**



WE ARE
COLLABORATION



WE ARE
INTEGRITY



WE ARE
EXCELLENCE



WE ARE
METICULOUS



Who **We** Are

Exceeding **the impossible**.

A leading full-service corporate- commercial law firm in Uganda and the region. Consistently ranked in Band 1 by Chambers and Partners, Tier 1 by IFLR1000 and as a Leading Firm by Legal 500. The firm holds stellar credentials in: Banking & Finance, Dispute Resolution, Governance, Compliance & Investigations, Technology, Media & Telecoms, Mergers & Acquisitions, Real Estate, Intellectual Property, Tax Advisory, Infrastructure and Oil & Gas.

Why **Choose Us?**

We are known for Client-centricity, Collaboration, Excellence, Integrity and Meticulousness. We have built a reputable clientele comprised of financial institutions and development finance institutions, private equity funds, venture capitalists, leading technology companies, energy companies and civil society organisations.



Our Firm

We help our clients manage legal complexity and unlock opportunity in Africa.

Founded in **2003**

Our values are built on and firmly grounded in independence, integrity, fidelity and excellence in legal work. We are known nationally and internationally for our emphasis on integrity in all aspects of our work and continue to secure high value transactions as a result. Our service values and work ethic have enabled us to build a reputable clientele including leading local and international financial institutions, leading manufacturers, industrialists, international investors, print and electronic media houses, international and local non-governmental organisations, as well as high net worth individuals.

Our Reputation

We are known for integrity and commitment to delivering outstanding legal services, we have established ourselves as a trusted and respected firm in the country. Our unwavering dedication to our clients' success is reflected in our track record and our highly skilled team of advocates.



Our Promise

To deliver outstanding legal services with integrity, dedication, attention to detail, and expertise. We prioritize our clients' needs providing personalized attention and maintaining open communication throughout their legal journey. Our team of highly skilled attorneys stays abreast of the latest legal developments to offer effective strategies and solutions.



A Ugandan Firm with Global Reach

We have excellent contacts within different international law firms both in Africa and the rest of the world.

Our Services & Sectors



**Banking &
Finance**



**Corporate,
Commercial
and M&A**



**Dispute
Resolution**



**Employment &
Labour**



**Immigration
& NGOs**



**Oil & Gas,
Energy &
Infrastructure**



**Intellectual
Property**



**Technology, Media
& Telecommunication
(TMT)**



Tax



**Governance,
Compliance &
Investigation**



Consumer Goods



Education



Aviation



Construction



**Hotels and
Leisure**



Industrials



Energy



**Financial
Institutions**



Mining



TMT



**Pharmaceuticals
& Healthcare**



**Ports, Transport
& Logistics**



Infrastructure



Insurance



Testimonials

08



"AF Mpanga Advocates is a pre-eminent law firm whose Kampala office has strong cross-border capabilities. The law firm provides services in various practice areas, with strengths in TMT, banking and finance and tax. The firm's client roster comprises a notable base of banks, corporations and insurers." ~ **Chambers & Partners, 2026**



"The firm is flexible and fully staffed." ~ **Chambers & Partners, 2026**



"AF Mpanga Advocates offers quick turnaround times, business-centred legal advice and constant communication with the client." ~ **Chambers & Partners, 2026**



"AF Mpanga Advocates exceeds our expectations in its understanding of the law and professionalism in handling our litigation matters. Its attention to matters is commendable." ~ **Chambers & Partners, 2026**



"The firm is well staffed by lawyers who go above and beyond, maintaining good communication and follow-up with clients."
~ **Chambers and Partners 2026**



"AF Mpanga Advocates is led by highly qualified people." ~ **Chambers and Partners 2026**



"AF Mpanga Advocates is a highly-regarded law firm with significant cross-border capabilities in Uganda. The law firm is well placed to provide services relating to a wide variety of litigation and arbitration proceedings, with particular strengths in sectors such as aviation and real estate. The firm has a notable roster of clients including banks, insurance companies and public entities." ~ **Chambers and Partners 2026**



"AF Mpanga was able to assemble a team of experts in the shortest time possible and delivered the assignment within timelines to the satisfaction of the client."
~ **IFLR 1000 2025**



Dispute Resolution

Highlight Experience

Conflict and disputes are unavoidable outcome of any commercial relationship. It is crucial for commercial parties and investors to be able to have their disputes resolved efficiently in a timely and in a cost-effective manner.

AF Mpanga is renown for handling complex litigation and arbitration proceedings ranging from commercial disputes, banking disputes, competition litigation, intellectual property litigation, land dispute to fraud and investigations and related criminal matters.

Each matter is evaluated on its merits and strategies agreed with the client. We are recognized amongst our peers for having a strong litigation team with a track record of success in all courts of judicature.

Our clients include financial institutions, Non-Government Organizations, Multilateral Organizations, regulators, Public entities and high-profile individuals.

We have a specific interest in human rights, governance and public interest litigation.

- / Represented **two international white shoe firms** in a suit before the High Court of Uganda where they had been accused together with Tullow Oil Plc of colluding to deny the Government of Uganda revenue in oil royalties worth USD 10 Million.
- / On the instructions of Winston Strawn LLP, coordinated advice regarding litigation and compensation to families of passengers that died in an Ethiopian Airlines 302 accident involving a **Boeing 737 MAX** that occurred on March 10, 2019. We were Africa counsel in the matter coordinating advice across eight African jurisdiction.
- / Represented **CNOOC Uganda Limited** in several matters before the Courts of Uganda pertaining to land ownership, the constitutionality of the East African Crude Oil Pipeline Project and contractual relations with business partners.
- / Represented **Total E& P Uganda B.V.** in an environmental law matter in the High Court of Uganda at Gulu concerning the disposal drill cuttings and negotiated a settlement.
- / Since 2014 to date **Total E & P Uganda B.V.** in matters pertaining to customary land ownership filed in the Chief Magistrates' Court and High Court of Masindi.

Highlight Experience (CONTINUED)

- / Successfully represented the **Uganda Bankers' Association and the 25 commercial banks** operating in Uganda in a constitutional petition filed with the Constitutional Court against the Attorney General and the Uganda Revenue Authority to challenge certain provisions of the Tax Procedures Code Act that required banks to share their customers' private information with the Uganda Revenue Authority.
- / Successfully represented **Ezee Money Limited** against MTN Uganda Limited the leading mobile telecommunication operators in Uganda under the anti-competitive practices in the telecom industry in Uganda. This was the first competition law case in Uganda's telecom sector.
- / Successfully represented **Ubuntu Towers Limited** in an anti-competition complaint against American Towers Company and Airtel Uganda Limited before the Uganda Communications Commission. This decision essentially ended a monopoly in the telecom masts business in Uganda and as such is a key decision in Uganda's nascent competition law regime.
- / Successfully represented the **Uganda Women's Network (UWONET)** and the Uganda National NGO Forum in a matter where their bank accounts were frozen on the orders of the Financial Intelligence Authority on suspicion of terrorism financing
- / Successfully represented leading human rights activist **Nicholas Opiyo** who had been charged with money laundering.
- / Currently advising and acting for a leading **financial institution in Uganda** whose ICT infrastructure was hacked and was subsequently defrauded of about USD 3 Million through illegal mobile money transfers.
- / Currently advising and acting for a **European embassy in Kampala** in a matter pertaining to forged visas.
- / Represented and acted for a **European embassy in Kampala** that was defrauded by one of its employees of over USD 4 Million.
- / On the instructions of **Linklaters LLP**, advised a major tobacco company on anti-corruption and bribery law; police powers; competition law; the use of trade secrets; involving both English and Ugandan law.
- / Successfully advised the **Directorate of Public Prosecutions** in a corruption matter pertaining to senior government officials in the Office of the Prime Minister worth USD 10,000,000.



Banking and Finance

Highlight Experience

Banks and Non-Bank financial institutions play a pivotal role in the economy by providing financial services and products.

They require solid advice on transactions, product formulation and implementation, compliance with regulatory requirements and complexities, securitization etc. It is vital that the lawyers representing Banks and Non-Bank Financial Institutions are widely experienced and commercially focused. AF Mpanga is exceptionally placed to provide the advice required in these aspects.

Our team has decades of experience in advising both local and foreign clients on banking and finance matters. Our clients include local banks, banks with branches and offices across East Africa, regional development banks in the Americas, Europe, Asia, and the Middle East, sponsors, governments, and funds.

The firm routinely advises on syndicated lending, project finance, asset financing, trade and commodity finance, acquisition finance, real estate finance, corporate finance, fund financing, and leveraged finance. We help clients navigated the complex regulatory regimes, assist clients in compliance. We have excellent working relationships with regulators to help clients unlock regulatory hurdles.

- / Advised **the Islamic Corporation for the Development of the Private Sector ("ICD")** on a proposed line of finance structure to Uganda Development Bank Limited under the recently passed Islamic Finance law of Uganda. The line of finance was estimated at USD 20,000,000.
- / Advised **Uganda Development Bank Limited** on a loan facility of US\$ 1,500,000 to M/s Jinja International Textiles Corporation Limited.
- / Acted for and advising **International Finance Corporation ('IFC')** in Uganda investment in a risk-sharing facility worth about USD 77 Million for the Bank of Africa Group (BOA) that will ease access to finance for smaller businesses across 11 African jurisdictions.
- / Acted for and advised a **leading foam manufacturing company** operating in Kenya, Uganda and Mauritius in a financing from the IFC worth about USD 10 Million.
- / Acted for and **advised the Eastern and Southern African Trade Development Bank ('TDB')** in a USD 32.3 Million Project Finance Term Loan Facility in favour of Rukarara VI HPP Ltd, a special purpose vehicle wholly owned by Prime Energy Holdings both incorporated in Rwanda.

Highlight Experience (CONTINUED)

- / Advised and acted **for TDB** in respect to a USD 50,000,000 financing to Premium Tobacco Limited a Ugandan company in the production and export of tobacco.
- / Advised and acted **for TDB** in a USD 50,000,000 receivables purchase facility (the "Facility") in favour of Abubaker Technical Services and General Supply Limited for the design, building, and upgrade the 144-km-long Busunju - Hoima Road in the eastern region of Uganda limited a Ugandan company in the production and export of tobacco.
- / Conducted a due diligence on the security held by **TDB** in the negotiation of the restructuring of facilities worth over USD 24 Million issued to Uganda Telecom Limited (now in receivership).
- / Advised **a leading 501 Non-Profit Organization chartered** in the United States of America in the designing and structuring of an investment vehicle to mobilize capital for the agriculture sector through existing Financial Institutions in eight different African jurisdictions.
- / Advised **Citibank and the East African Development Bank** on the restructuring of a credit facility advanced to a leading manufacturer in Uganda amounting to an aggregate principal sum of USD 16 Million.
- / Participated in a legal due diligence exercise on behalf of **the Export-Import Bank of China** regarding a facility to Guangzhou Dongsong Energy Group (U) Co., Ltd to finance a phosphates mining project in the Sukulu Hills of Tororo, Uganda. The mining project was partly supported by the Government of Uganda.
- / Advised **Hatton National Bank PLC** on the USD 9,000,000 financing of Tororo PV Power Company Limited in the development of a 10 MW Solar Power generation plant at Kasipodo B, Osukuru subcounty, Tororo District, Uganda.
- / Acted as local Counsel for **Standard Chartered Bank Plc** with respect to a proposed loan facility of US\$ 45,000,000.00 to Airtel Uganda Ltd.
- / Acted as local Counsel for **Wananchi Group Holdings Limited** in respect to financing by OPIC in a facility amount of US\$ 82,000,000.00
- / Recently advised **Global Partnerships LLC** in its US\$ 4,000,000 lending to Fenix International.
- / Advised **Gulfstream Investments (U) Ltd** on the acquisition of a medium-term facility of US\$ 20,600,000.00 from Stanbic Bank (U) Ltd.
- / Advised **Citibank (U) Ltd** on a syndicated loan to a leading manufacturer in Uganda amounting to an aggregate principal sum of US\$ 115 million
- / Advised the **Central Bank and GIZ** on the reformation of the legal and regulatory set up of the Credit Reference Bureau in Uganda.
- / Advised the **National Development Bank** as a Lead Arranger in a syndicated Loan of Sixteen Million United States Dollars to ZIBA Uganda Limited for a 7.6MW Hydro Power Project in Uganda for purposes of supporting and facilitating the effective supply of electricity to the national power transmission company, Uganda Electricity Transmission Company Limited.

Project Finance

- / Advised on USD 138,363,088 ATDI covered and DFI term loan Facility between an International lender and the Government of the Republic of Uganda (acting through the Ministry of Finance, Planning and Economic Development) ("MOFPED") to finance road construction .
- / Advised on USD 177,763, 813 loan facility from the **Export-Import Bank of China ("CEXIM")** to the Government of the Republic of Uganda (acting through the Ministry of Finance, Planning and Economic Development) ("MOFPED") to finance power supply to industrial parks, grid upgrade and power transmission extension project .
- / Advised on the USD 300,000,000 Cross Currency Repurchase transaction between the Central Bank of Uganda and a South African Bank .
- / Advised on RMB 240,000,000 (Approx USD 32,8846,568) concessional loan facility from the **Export-Import Bank of China ("CEXIM")** to the Government of the Republic of Uganda (acting through the Ministry of Finance, Planning and Economic Development) ("MOFPED") to finance the Uganda National Communication Project .
- / Advised **Export Import Bank of China** in respect to a financing to the Government of Uganda through the Ministry of Finance, Planning and Economic Development in respect to the construction of three oil roads in the Albertine Area in Uganda under the Ugandan National Roads Authority .
- / Acted for and advised for **Export Import Bank of China** in a USD 99 Million financing of the Technopreneurship Institute of Uganda .

- / Advising Hatton National Bank PLC on the USD 9,000,000 financing of Tororo PV Power Company Limited in the development of a 10 MW Solar Power generation plant at Kasipodo B, Osukuru subcounty, Tororo District, Uganda .
- / Advised National Development Bank PLC and Ceylon Bank Plc (Sri Lanka) on its Islamic Banking facility of USD 10,000,000 to Timex Bukinda Hydro (U) Limited for the development of the 6.5 MW hydropower plant project on River Nkuusi, Kagadi District .
- / Advised National Development Bank of Sri-Lanka on a loan facility of USD 5.13 million towards construction and commissioning of a proposed 2.7MW Mahoma hydro power project in Kabarole district.
- / Advised Hatton National Bank Plc and Bank of Ceylon in the financing of the design, engineering and construction of the 6.5MW Muvumbe Hydro Power Project in Western Uganda .
- / Advised Nedbank Capital in respect of a 4G LTE telecom network roll-out project in Uganda with Vodafone Uganda.
- / Advised the Export Import Bank of China in the US\$ 1.4 Billion financing of the 600MW Karuma Hydro Power Plant.
- / Participated in a legal due diligence exercise on behalf of the Export-Import Bank of China in regard to a facility to Guangzhou Dongsong Energy Group (U) Co., Ltd to finance a phosphates mining project in the Sukulu Hills of Tororo, Uganda .
- / The Standard Bank of South Africa and CFC Stanbic Bank in the structuring and financing of the acquisition of rail-rolling stock by the Rift Valley Railways, the main concessionaire of the Uganda Railway project .
- / Advised Equity Bank Uganda Limited and Equity Bank Kenya Limited in a syndicated financing of USD 70,000,000 to Mahathi Infra Services Uganda Limited for the construction of a jetty and four barges to be used in the transportation of petroleum products from Kenya to Uganda across Lake Victoria .

Tax Advisory

Our tax team is experienced in resolving complex customs and tax disputes, including those related to customs classification, valuation review, comprehensive audit disputes, and tax penalty appeals. Given Huawei's operations in the telecommunications, technology, and electronics sectors, we understand the importance of managing these issues efficiently.

Highlight Experience

- / Currently handling a tax dispute involving UGX 39 billion assessments issued against an international beverage company that imported odiferous substances (raw materials) used to manufacture beverages. The assessment arises from an HS code misclassification.
- / Currently representing a top beverage company in an HS code classification matter of its water dispensers before the Tax Appeals Tribunal. To resolve this matter, together with the Uganda Revenue Authority, we have applied through the URA for an HS Code ruling from the World Customs Organisation. This ruling will be the final determination of the matter before the Tribunal. The tax in dispute is UGX 278,117,350.

Highlight Experience

- / Successfully represented a top tyre-importing company using the correct valuation method for customs purposes in the Tax Appeals Tribunal. Taxes worth UGX 793,054,133 were set aside with Court finding that the first method of valuation is the transaction value method.
- / Currently representing a multinational beverage corporation that sourced raw materials from Kenya but manufactured in a Kenyan Export Processing Zone. The Uganda Revenue Authority raised an assessment of UGX 3,593,100,911 on the basis that the Rules of Origin under the East Africa Community did not apply to goods manufactured in an Export Processing Zone.
- / Assisted a cold chain service provider to obtain an investment license and tax exemptions on its operations and machinery.
- / Currently handling a dispute involving VAT deferment on imported plant and machinery.
- / Currently concluding a customs review for one of the largest retail chain stores in Uganda under which we undertook to review the import HS Code classifications, establishing whether the correct values were applied at the time of clearance, and establishing whether correct duties were paid.
- / Successfully settled a customs dispute for an international retail chain store through a consent settlement reducing the tax in dispute from UGX 26 billion to about UGX 8 billion.



Oil & Gas

The Oil and Gas industry in Uganda has gained momentum with the signing of the Final Invest Decision agreements. It is expected to grow rapidly as the necessary infrastructure for production, storage and export starts to take shape.

Our team has garnered extensive experience in the oil and gas sector having advised on some of the major oil and gas projects in Uganda including projects relating to petroleum legislation and regulations on behalf of the big players and government. We advise one of the leading operators on all aspects of its business in Uganda.

Our oil and gas specialists are supported by a wider sector group comprising internationally recognised lawyers in the areas of tax, forensics corporate, M&A, project finance and infrastructure projects. We can therefore advise on complex major oil and gas related projects as well as environmental and other disciplines associated with oil and gas exploration and production.

Our advisory experience covers upstream, midstream and downstream. We also have significant experience dealing with aspects of local regulatory framework in the oil and gas industry.

The Oil and Gas industry in Uganda has gained momentum with the signing of the Final Invest Decision agreements

Power

The power sector is a major area of development and growth across Africa and development opportunities are on the rise.

Our team advises at all stages of the energy projects from development, procurement and construction through to commercial operations including project financing and other financing structures. Our team is uniquely positioned to advise on this sector having been involved in several projects across Uganda.

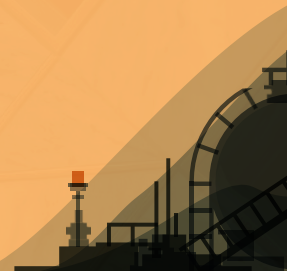
Experience Highlights

Since 2010, we have advised and acted for China National Offshore Oils Corporation (CNOOC) Uganda Limited in the following matters:

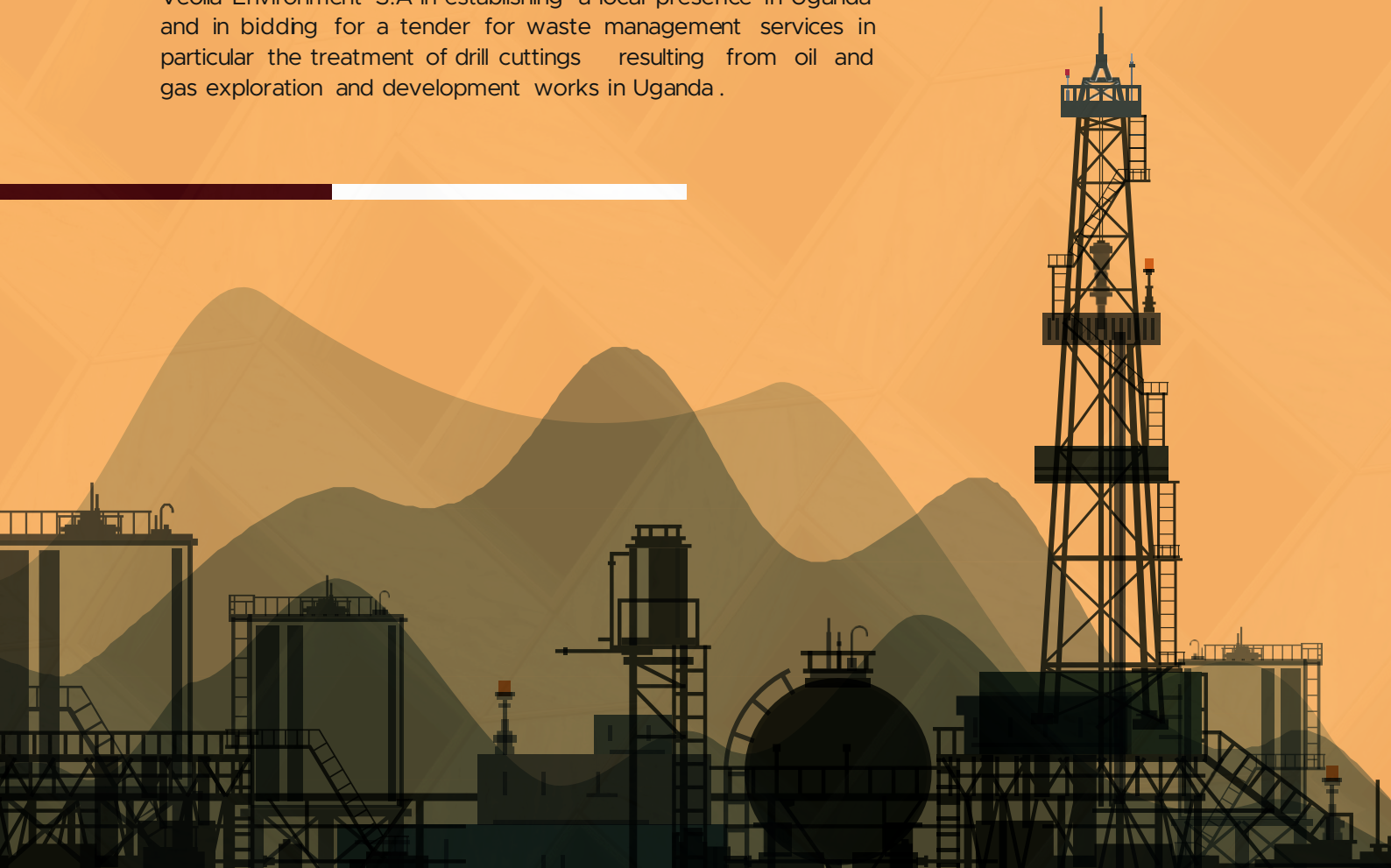
- / the farm-in of one third of Tullow Oil's interest in 3 oil exploration blocks in Western Uganda for a total deal size of USD1.467 billion .
- / the legal and regulatory aspects regarding the development and establishment of a Central Processing facility, a Liquefied Petroleum Gas processing facility as stipulated in its Field Development Plan. in respect of requirements relating to lodging an amended and restated Field Development Plan and Petroleum Reservoir Report.
- / in respect of negotiations of Fiscal Terms of Associated Gas, which CNOOC culminated in the Company being issued with a production licence for King Fisher Field Block 3A.
- / in regard to the regulatory framework for setting up a power plant in Uganda . contractual disputes with Contractors including Three ways Shipping Services (Group) Limited, Contract Limited among others.
- / land litigation disputes brought against the Company by the individual and collective members of Buhuka Community customary land holders and the Certificate of title holders .
- / in the negotiation of a settlement with members of Buhuka Community over the dispute concerning the community compensation for the murrum and sand extracted from the community land;

and advised on the formation of the Buhuka Community Land Trust. This Trust is to receive the community compensation .

- / the land acquisition risks in the King Fisher Development Area ("KFDA") and created the terms of reference for the establishment of the Escrow Accounts for resolution of land disputes in the KFDA.
- / the Company's obligations under the Front-End Engineering Design and associated agreements within the contexts of the prevailing economic situation.
- / In 2013 advised French Construction company, Effiage S.A. with respect to the legal requirements, documentation and procurement processes for then proposed Kenya-Uganda Petroleum Pipeline refined.
- / Represented Total E & P Uganda B.V in an environmental law matter in the High Court of Uganda at Gulu concerning the disposal drill cuttings and negotiated a settlement and in other litigious matters pertaining to customary land ownership filed in the Chief Magistrates' Court and High Court of Masindi.
- / Advised SK Consortium, in relation to the documentation, procurement and negotiation of matters with the Government in relation to the Uganda Oil Refinery .



- / Advised the Albertine Grabben Refinery Consortium (composed of General Electric, Yaatra Ventures LLC, Intra-continent Asset Holdings Limited and Sapiem SPA) on the regulatory aspects in its negotiations with the Government of Uganda to construct and operate the Uganda Oil Refinery.
- / On the instructions of Herbert Smith Freehills LLP (Paris), acted for Veolia Environment S.A in establishing a local presence in Uganda and in bidding for a tender for waste management services in particular the treatment of drill cuttings resulting from oil and gas exploration and development works in Uganda.



Corporate Commercial, M&A

Corporate and commercial transactions are fast paced, high value and dynamic. They cut across various areas of the law and require lawyers to demonstrate expertise, business acumen, and the ability to organized and process significant volumes of legal, commercial and financial information in very strict timelines. AF Mpanga has a leading Corporate and M&A practice group recognized for working on major transactions. The team advises on Mergers & Acquisitions (M&A), corporate governance, regulatory and compliance, corporate restructuring, insolvency, competition and anti-trust, investment funding, private equity and general corporate and commercial matters.

We have advised clients on a number of significant mandates across various sectors including manufacturing, fast moving consumer goods, telecommunications, pharmaceuticals, healthcare, and capital markets. The lawyers at AF Mpanga provide seamless advice and work collaboratively with clients to deliver the best outcomes for their businesses. Sustainability in today's global economies means emerging issues such as ESG sustainability.

Our clients include corporations, multi-nationals, leading insurance companies, private equity funds, venture capital firms, payment card industry businesses, financial institutions.



Experience Highlights

- / Advised on the joint venture between Sanlam, the largest non-banking financial services company in Africa, and Allianz, one of the world's leading insurers and asset managers .
- / We were local Counsel to Helios Investors Genpar LLP and Vitol SA on the acquisition of Royal Dutch Shell Plc's assets in Uganda as part of an Africa wide transaction valued at USD 1 billion .
- / Advised one of Uganda's leading distributors of fast-moving consumer goods, African Queen Limited, in relation to a USD 7.9 million private equity investment transaction with Ascent Capital.
- / Advised Agri-Vie Fund (a private equity investment fund focused on food and agri-business in Sub-Saharan Africa) in respect of the acquisition of a leading agri-business company in Uganda .
- / We advised 8 Miles LLP (a private equity firm) and its consortium in the acquisition of an 80% shareholding in Orient Bank Uganda Limited.
- / Acted for a private equity fund, Emerging Capital Partners in its acquisition of a stake in MJ Mbaraki Limited an infrastructure and trading company for petroleum products in East Africa.
- / Acted for Stichting Hivos-Triodos Fonds (HTF) in its sale of a 18.29% stake in the share capital of Centenary Rural Development Bank Limited.
- / Advised Abaraaj Group in a proposed acquisition of a leading dairy products company in East Africa.
- / Acted for Investment Funds from Health in Africa in a private equity investment in Uganda's leading private hospital, Nakasero Hospital Limited.
- / Acted for First Carlyle Growth V (a leading private equity fund) in respect of the sale of its shares in one of East Africa's leading pharmaceutical companies, Abacus Pharma Limited.

AF Mpanga has a leading Corporate and M&A practice group recognized for working on major transactions.

Technology Media and Telecoms (TMT)

100

INNOVATORS

The team provides you with a myriad of skills and unsurpassed domestic experience of advising on complex international projects and global 100 innovators.

TMT is undoubtedly shaping global economies and defining how our world will look like in the next decades. It is inevitably changing the way leading global companies are making investment decisions and creating the products of tomorrow.

The team at AF Mpanga are distinguished leaders in TMT legal practice and have deep expertise in advising clients in this field. The team provides you with a myriad of skills and unsurpassed domestic experience of advising on complex international projects and global 100 innovators. They have an in depth understanding of the law surrounding the metaverse as an emerging online world, blockchain and smart contracts, wearable tech, robotics, augmented and virtual reality with a focus on the legal framework that surrounds the virtual world. They also offer a full service offering with focus in areas such as software acquisition, e commerce services, product building, big data, artificial intelligence, regulation for telecommunications, data protection and advisory, cyber security and privacy and mobile virtual network operators.

Our clients include global 100 innovators, data centers, e-commerce giant companies, gaming streaming, and institutions focusing on data protection.

Experience Highlights

- / Retained to advise leading international social media companies and search engine companies on matters pertaining to regulatory compliance, defamation laws, regulation of online speech, data protection and privacy.
- / Retained counsel and Company Secretary to Africa's largest pay television network advising on matters of regulatory compliance.
- / Advised Stripe Payments Europe, Limited on the regulatory framework of financial services, payment systems and merchant acquiring in Uganda
- / Advised Sunlight Payments Inc, a USA-based entity, on the development of its digital payments platform to manage disbursement of foreign donor funds to intended beneficiaries in Uganda.
- / Advised VISA on the regulatory framework governing its proposed expansion of its Visa Direct service through the use of Earthport, a newly acquired Visa subsidiary. The combined product is to be launched globally.
- / We advised Mastercard International Inc. on its Kupaa product. The product involved a platform tailored for schools which digitizes student's data and enables schools to receive various payments via the MasterCard platform.
- / Founding member and retained counsel to the Financial Technology Services Providers Association (FITSPA), an independent, non-profit, membership-based association representing Uganda's local and global fintech community advising the association on legal and regulatory matters and engaged in lobbying and advocacy on behalf of the association.

Intellectual Property

AF Mpanga runs a full-service intellectual property practice. This is combined with exceptional legal skills and training of lawyers on all levels of seniority and commitment to service excellence. This has translated to an exceptional service to intellectual property clients to enable them overcome challenges in their businesses. Training and building expertise in trademarks advisory is central to the Trademarks Practice at AF Mpanga. Associates are taught and build skill on how to critically advise clients strategically and holistically regarding trademarks rights.

AF Mpanga's size in the IP practice market in Uganda, resources and breadth of skills enables the firm to handle the largest and most complex IP matters. As a result, it has competently and satisfactorily advised some of the biggest international and local entities in IP matters. AF Mpanga has handled almost the biggest volume of IP litigation in Uganda within the last 8 years and with marked success of about 90%. This figure includes cases where the firm has represented plaintiff and those where it has been instructed to take over as Counsel. In doing so, the firm has applied and almost exhausted all remedies available as reliefs to clients such as injunctions and Anton pillar orders.

The precedents set by the firm have been employed by numerous lawyers in Uganda, for example the Hewett Packard case in the High Court in Jinja where using an authority the plaintiff managed to obtain a remedy and order of possession and destruction of the infringement material.



Experience Highlights

- / Advised Alliance for a Green Revolution in Africa (AGRA) on the development and implementation of an Intellectual Property Policy Statement.
- / Our Fredrick J. Mpanga has appeared before the Legal and Parliamentary Affairs Committee of Parliament in a special session on the Copyright and Neighboring Rights Bill (eventually passed as the Copyright and Neighboring Rights Act 2006).
- / Mr. Fredrick Mpanga was part of a panel of experts set up by the Uganda Law Society to draw up a critique and propose amendments to the Trademarks Bill (eventually passed as the Trademarks Act 2010).
- / The firm has acted for Bay Port Financial Services in relation to registration of its trademarks.
- / Advised Easy Coach Limited in relation to the process and regulatory aspects of the registration of a trademark in five countries under the African Regional Intellectual Property Organization (ARIPO).
- / The firm successfully acted for Samba Logistics Limited as proprietor of services under the brand "city cabs" in enforcement proceedings for the de-registration of a trade name infringing its intellectual property right.
- / We are retained by Nice House of Plastics, a leading East African manufacturer as legal counsel. Among the major assignments, the firm successfully acted for the Company in several litigation matters against entities infringing its intellectual property rights.
- / AFM is retained by the Uganda Performing Rights Society, which is the biggest performing and collection society in our jurisdiction. We advise the organization on general law issues and matters in relation to copyright and neighboring rights.
- / The firm advised Google Inc and YouTube LLC, on the roll out of the YouTube Partner Expansion program in Uganda in regard to consumer protection, competition and other regulatory requirements in Uganda.



Experience Highlights Continued

- / Advised Association of Chartered Certified Accountants UK on the renewal and registration of its trademarks in Uganda with respect to the ACCA logo.
- / The Firm has advised Anglo Fabrics (Bolton) Limited as legal counsel on Intellectual property matters. The firm represented the Company in a landmark case based on a claim of passing off. The decision of the case set a precedent on the operation and applicability of defenses available in actions of passing off.
- / Advised a number of international clients on trademark registrations and protection including Johnson and Johnson, Ortho-Clinical Diagnostics, CO-RO A/S and Ubuntu Capital.
- / Advised Sineria Holland BV on the registration and protection of its trademarks in Uganda.
- / Advised ZACCO on the protection and registration of its trademarks in Uganda.
- / Advised Cipla Quality Chemical Industries Limited (CIPLAQCIL) and Cipla Limited, a leading manufacturer of ARVs and anti-malarials in Africa, on the assignment and licensing of their intellectual property for drugs manufactured by the CiplaQCIL.
- / Represented Reed Elsevier (UK) Limited, trading as LexisNexis in anti-counterfeiting litigation.
- / Represented Mjengo Limited in trademark opposition proceedings.
- / Advised Al Dhara Holdings Dubai on multi-jurisdictional trademark filings.
- / Advised Re Suns Spices Limited (confidential) on trademark registrations in Uganda.
- / Advised on trademark registrations for Walter Bushnell International LLC a pharmaceutical company and represented them in a conditional reply before the IP Office following a trademark rejection.
- / Advised Arch Cold Solutions Fund, Total Energies SE, Apple Inc, Interswitch, Nissan No. Diageo plc, Sega Sammy Holdings, Hemingway Limited and Unilever on a number of intellectual property filings.

Data Privacy

AF Mpanga is a leading data privacy law firm in Uganda and has recently been ranked amongst the Top 100 Data firms in the world by the Global Data Review (GDR).

Led by Brian Kalule, AF Mpanga's privacy and data protection practice has significant experience in all legal and regulatory aspects of data and privacy law including, international data transfers and data sharing arrangements, data security and risk management, privacy, information governance, information technology and privacy litigation .

We are currently undertaking a world-bank funded project to develop, on behalf of the Personal Data Protection Office, ten (10) sets of Guidelines to assist in the interpretation and implementation of the Personal Data Protection and Privacy Act of 2019 and Regulations .



Experience Highlights

- / Lead Consultant on the **Uganda Digital Acceleration Project – Government Network (UDAP-GOVNET)**. This is under a Project initiated by The Personal Data Protection Office (PDPO) in Uganda with assistance from the World Bank to prepare Comprehensive Guidelines, and frameworks under the Data protection and Privacy Act Cap. 97 and Supporting Regulations. We are preparing Ten Guidelines on Lawful Processing of Personal Data, Alternative Dispute Resolution Frameworks, Data Breach Notification Obligations, Data Protection Impact Assessments, Designation of A Data Protection Officer, Data Retention, Data Protection by Design and By Default, Information Security Standards Under the DPPA, Exemption from Registration with the Personal Data Protection Office and Collaboration Frameworks with other Stakeholders.
- / Developed a Data Protection and Privacy tool kit for **Financial Technology Services Providers Association (FITSPA)**, an independent, non-profit, membership -based association representing Uganda's local and global Fintech community.
- / We authored the **Uganda Chapter in the Global Legal Post**, the first Law Over Borders online comparative guide to data protection. Edited by Bristows LLP UK, it features contributions by leading firms from 35 jurisdictions across the world.
- / Advised **Variant Bio** a life sciences Company on applicable policies and standards for collection, storing and accessing data in Uganda, we also advise on security measures for safeguarding data upon a transfer to the USA.
- / **Verysell Group** a Swiss based AI solutions company on requirements for processing various sets of personal data, review of internal data protection policies.
- / Advised **Bairong Inc a Singapore Company** on AI regulation in Uganda, data protection compliance issues, criteria for data transfers outside Uganda and applicability of the Data Protection Act to their data processing activities.
- / Provided a comparative assessment **to Credit Info a credit bureau** on data protection compliance in Uganda, comparison with Kenya's Data Protection Act, 2019 and intercompany data sharing and also prepared internal and external data protection policies for this credit bureau.
- / **IOTEC** on the internal data privacy policy and relevance of a data protection impact assessment.
- / Conducted trainings to **Oxfam, Young Life** and various NGOs on data protection compliance and training to data protection officers on their roles and reporting to the PDPO.
- / Regularly advised **Google (Uganda) Limited, Google Inc, C- Squared Limited** on a varied range of matters including data protection and privacy, regulatory approvals and filings, transactional matters and general business law.

Experience Highlights

- / Rendered data breach notification advice to **Save the Children International**.
- / Rendered data breach notification advice to a **world leading airline company** after breach of passenger's data.
- / Retained by leading international **social media** platforms to advise on data protection and privacy, regulatory matters, online defamation and legal compliance including take down orders from the regulator.
- / Advised **Citibank Uganda Limited** on the implementation of the Data Privacy and Protection Act, 2019.
- / Advised several international organisations with operations in Uganda such as **the United States Agency for International Development** on the implementation of the Data Protection and Privacy Act, 2019.
- / Advised **Uber Inc.** on data protection compliance issues such as collection of children data, release of safety feature products, lawful processing criteria in Uganda.
- / Advised a leading **on-line video sharing platform** on intellectual property matters in Uganda.
- / We have and continue to maintain good relations with the **Uganda Communications Commission** and the **National Information Technology Authority** which enforcers of the Data Protection and Privacy Act, 2019.
- / Advised **Mastercard** on product review; advised on privacy, consumer protection and cyber security in a product offering.
- / Advised **Branch International Limited** on compliance issues for data protection in a digital lending business.
- / **CupClub Limited** (a reusable packaging service offering) on service arrangements with customers and product developers.

Governance Compliance & Investigations (GCI)

Today, regulators across the continent are increasingly paying attention to matters of compliance regarding anti-money laundering, tax, counter terrorism financing measures, anti-bribery and corruption; the extra territorial reach of the American Foreign Account and Tax Compliance Act (FATCA), the UK Bribery Act is increasingly being felt, most recently by the UK subsidiary of Glencore that was fined £281 Million for authorization of bribery in Cameroon, Equatorial Guinea, Ivory Coast, Nigeria and South Sudan; the increased attention to ESG matters globally in all aspects of business; and the democratization of the press through social media means that a slight infraction by a business can easily become a PR crisis have meant that GCI issues are increasingly matters of concerns to corporate entities and their leadership. At AF Mpanga, we represent both private and public sector clients, assisting in investigations; providing governance, corruption and regulatory compliance advice; and completing risk management reviews. Our service extends to identifying specific governance and/or compliance risks that resulted in prejudice and/or losses, and making recommendations to mitigate these.

All of our engagements are led by lawyers, who are able to compile teams of specialists as per the requirements of specific assignments. We are therefore able to implement recommendations flowing from any engagement immediately. These include initiating and defending civil proceedings; initiating disciplinary enquiries and criminal investigations; and taking remedial steps to address the risk of corporate criminal liability.



Experience Highlights

- / Successfully represented and acted for the Uganda Women's Network (UWONET) and the Uganda National NGO Forum in a matter where their bank accounts were frozen on the orders of the Financial Intelligence Authority on suspicion of terrorism financing .
- / Successfully represented and acted for leading human rights activist Nicholas Opiyo who has been charged with money laundering .
- / Currently advising and acting for a leading financial institution in Uganda whose ICT infrastructure was hacked and was subsequently defrauded of about USD 3 Million through illegal mobile money transfers .
- / Currently advising and acting for a European embassy in Kampala in a matter pertaining to forged visas .
- / Represented and acted for a European embassy in Kampala that was defrauded by one of its employees of over USD 4 Million .
- / Advised a major tobacco company on anti-corruption and bribery law; police powers; competition law; the use of trade secrets; involving both English and Ugandan law .
- / Advised a leading security supplies company on a major contractual dispute with the Government of Uganda .
- / Successfully advised the Directorate of Public Prosecutions in a corruption matter pertaining to senior government officials in the Office of the Prime Minister worth USD 10,000,000.
- / Advised a number of international donor agencies in respect of fraud and corruption investigations of local partners and litigating for asset recovery .
- / In a landmark case that laid out the proper deportation procedures, acted for and represented a foreign national, Cecil Rhodes that was faced with deportation from Uganda .
- / Conducted due diligence exercises on the security portfolio of different local banks and advised on rectification measures including : dfcu Bank Uganda Limited and Orient Bank Limited .

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(15 years)



(15 years)



(15 years)



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